

LEV PEDRO  ASSOCIATES

City & Hackney HSCF

19 July 10.00 – 12.00 ONLINE

Who we are

- Team of consultants with VCSE background
- Practical experience of building partnerships in health and care
- Supporting VCSE across England to develop structures for partnership at ICS level as part of NAVCA team supporting NHS England national development programme
- More in-depth work at system and place in places like Cambridgeshire, Kensington & Chelsea, SW London, and NE London...

Today's session

- National picture
- What this means in practice
- Learning on building effective partnerships
- Ways of working together
- Time for questions

Health and care reform

- Reform of health and care services is underway
- On 1 July existing local organisations that plan health and care services – clinical commissioning groups or CCGs – were replaced
- 42 Integrated Care Systems (ICSs) in England – local partnerships of all organisations involved in improving health and wellbeing
- VCSE an essential partner

What this means

- Behind the scenes – governance
- No immediate impact on things like GPs, A&E or hospital services
- Going forward partners beyond NHS will be involved in decision making
- Long term aim is that changes result in more personalised and coordinated support and services
- A focus on preventing ill health as well as treating it and targeting resources to where they are most needed to improve health and wellbeing

Less than 20% of our health and wellbeing is determined by health and care services

What you will see

- Different ways you may see these changes in practice
- GPs or other healthcare professionals wanting to connect people into your groups / support
- NHS, councils, working with different community groups or specialist charities to design and develop new services that are more appropriate / targeted
- Community campaigns
- Coordinated crisis response in the community

More info / background

- [Helpful article](#)
- [King's Fund explainer video](#)
- [NHS Long Term Plan](#)
- [ICS Design Framework](#)

New partnership approach

- All working together as one system
- Lots of potential benefits to people and communities
- But it is a new way of working, requires planning and thought
- In many ICS areas the VCSE sector has not needed to organise at this level before
- New relationships, working arrangements and structures may need to be formed
- Often lots to build on, and lots to learn from others

What we see

- Partnership building in this context can be difficult
- Not linear – like building an airplane that is already flying in the air
- Systems trying to manage relationships between system, place and neighbourhood in different ways
- Many system-level partnerships built on existing place-based structures
- Lots to do, but lots to build on learn from others
- Every ICS, like every community, is different. So cannot lift and shift or just adopt a model. But there is learning on process for effective partnerships...

Components for success

1. Building relationships

2. Shared vision and values

3. Principles for joint working

4. Leadership

5. Investment and resources

Creating partnerships for success

Alliances - things to think about

- A way of connecting up VCSE across place and thematic priority in health
- To provide leadership and representation at decision making tables
- Build in inclusivity to represent the whole sector – big to small, specialist to general, communities of place / interest / identity
- Communication is key
- Consider ways to harness and share insight, data and intelligence
- Strategic involvement / practical delivery
- Customise and build on what exists or create something new based on models elsewhere

Thank you!